### 747s on Treadmills

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# \$Charity



# The Campaign



A brief history...



## 2006



### \$Hosting\_Company



### SHosting Company



### \$Hosting\_Company

Oops.

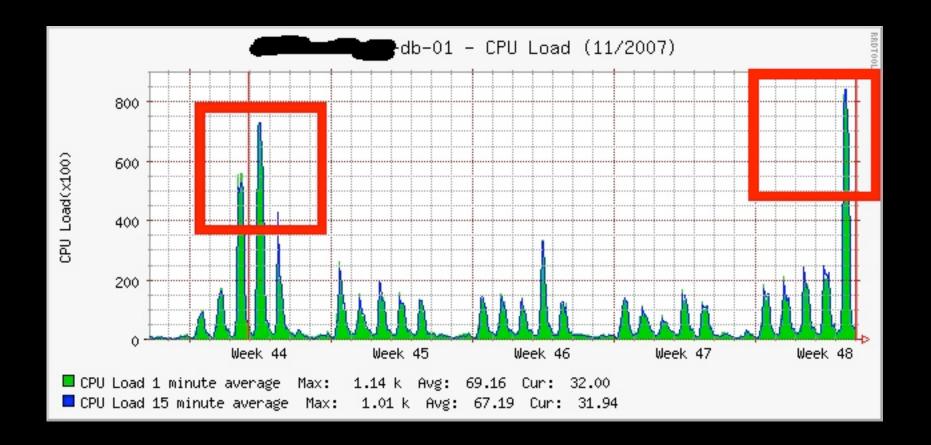


## 2007



### How bad could it really be?





Oh, Sh\*t.



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# July, 2008



Downtime is expensive. A\$3-5k per minute expensive.



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User experience == Latency.



Downtime is expensive. A\$3-5k per minute expensive. Something's gonna break.

User experience == Latency.

Minimal budget.



Pimp my cluster.

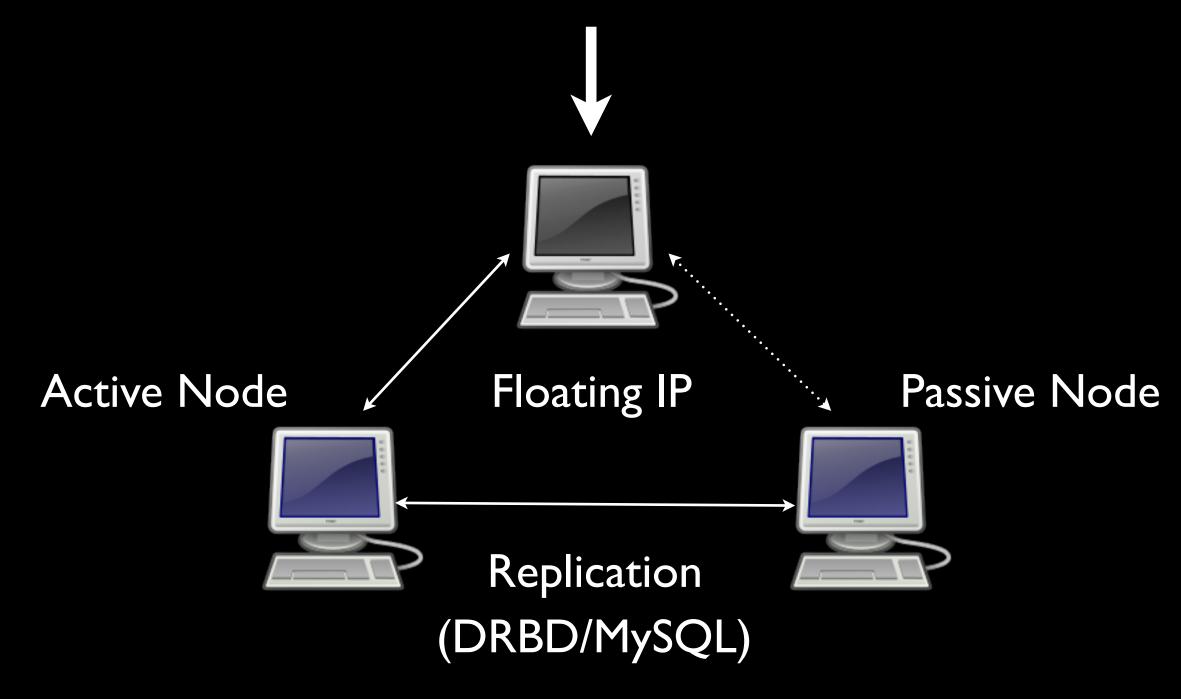


#### Active/Active is too freaking hard.

(when you need to keep state)



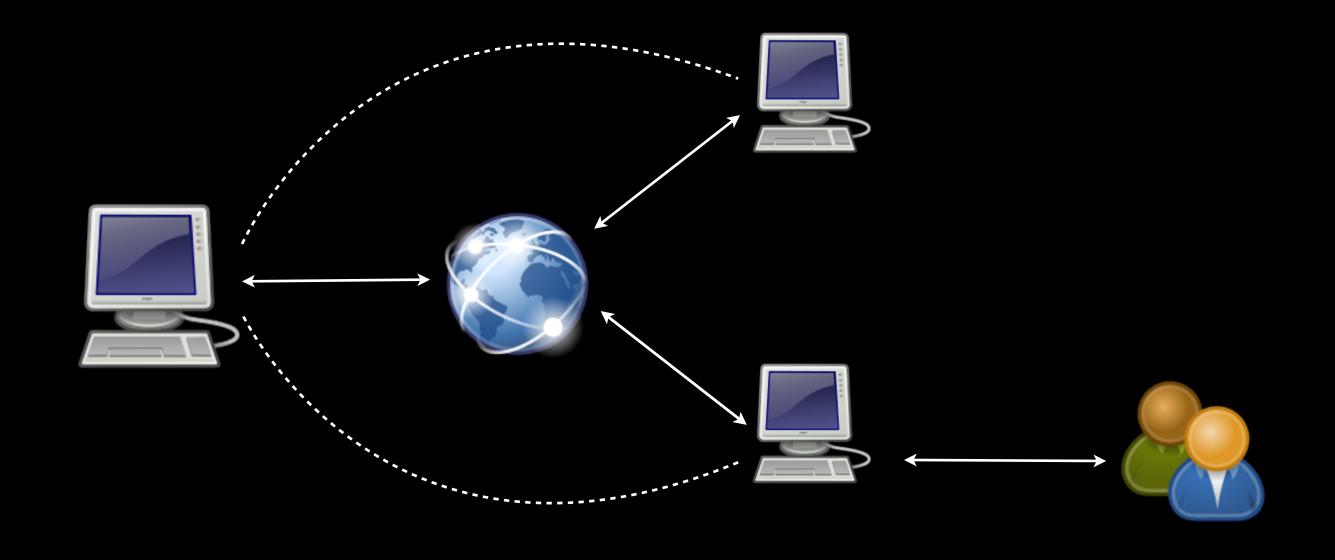
#### Active/Passive Failover





Use the Squid, Luke.







Test, optimise, test



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Configuration management is awesome.



## Configuration management is awesome. (but I didn't get to use it)



### September, 2008



Reality, dammit.



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Murphy was an optimist



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We were the first users to experience a general incompatibility between this type of system and a specific batch of 4GB DIMMs.



Superstition doesn't help anyone



You can save money by running stage on the production infrastructure.



You can save money by running stage on the production infrastructure.

Inevitably, though, someone will screw up.



You can save money by running stage on the production infrastructure.

Inevitably, though, someone will screw up. So please, stop killing the kittens.



Configuration management is awesome.



#### Configuration management is awesome.

(I think I mentioned this before)



Inevitably, you'll miss something



```
SELECT CASE WHEN expat THEN 'ex' ELSE m.payment_country END as country, count(distinct(p.id)) as total_donations,
   SUM(d.payment_amount) AS total_donations_amount, SUM( CASE WHEN t.id > 0 THEN d.payment_amount ELSE null
   END ) as team_donations_amount
   FROM donations d, payments p, members m
   LEFT JOIN teams t ON ( m.team_id = t.id AND t.deleted != true )
   WHERE (d.deleted != true or p.amount IS NULL) and d.member_id = m.id AND m.deleted != true
   AND d.payment_id = p.id
   GROUP BY expat, country
   ORDER by country;
```

Rows: 5,000,000



```
SELECT CASE WHEN expat THEN 'ex' ELSE m.payment_country END as country, count(distinct(p.id)) as total_donations,
    SUM(d.payment_amount) AS total_donations_amount, SUM( CASE WHEN t.id > 0 THEN d.payment_amount ELSE null
    END ) as team_donations_amount
    FROM donations d, payments p, members m
    LEFT JOIN teams t ON ( m.team_id = t.id AND t.deleted != true )
    WHERE (d.deleted != true or p.amount IS NULL) and d.member_id = m.id AND m.deleted != true
    AND d.payment_id = p.id
    GROUP BY expat, country
    ORDER by country;
```

Rows: 5,000,000

Worst Time: 794s







Scalability isn't about systems engineering.



Scalability isn't about systems engineering. Scalability isn't about software engineering.



Scalability isn't about systems engineering. Scalability isn't about software engineering. Scalability is about user experience.



Scalability isn't about systems engineering.
Scalability isn't about software engineering.
Scalability is about user experience.

(it's too easy to forget that)



#### Results?

Unplanned Downtime: I hour

(Sustained) Traffic Peak: 20.89 Megabits/s



#### Results?

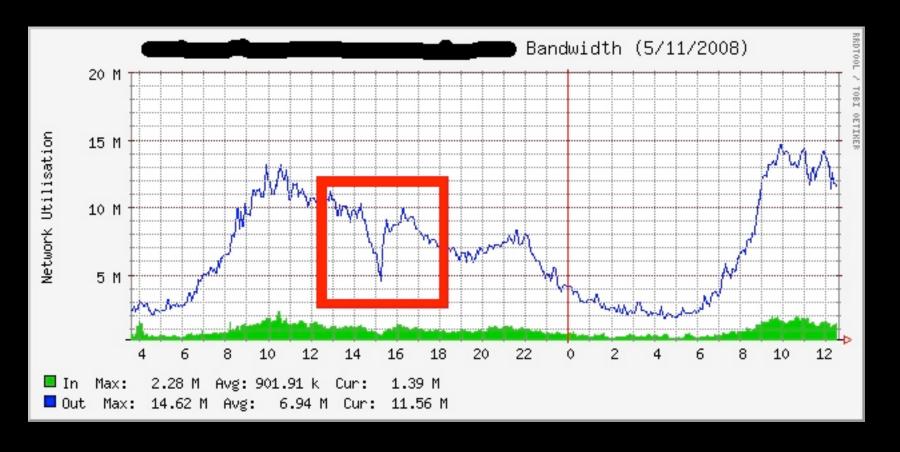
Unplanned Downtime: I hour

(Sustained) Traffic Peak: 20.89 Megabits/s

Total Donations: ~500,000

Revenue: A\$25,000,000





## The Melbourne Cup - The race that stops a website



#### Thanks

(Especially to: Miguel Jacq, André Pang, Arjen Lentz, John Ferlito, The Bulletproof Team)

Questions?

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